



Date: 8th August, 2024

The Manager **BSE Limited**Corporate Relationship Department

Phiroze Jeejeebhoy Towers Dalal Street Mumbai- 400001

Scrip Code: 531162

The Manager

National Stock Exchange of India Ltd

Listing Department

Exchange Plaza, 5th Floor, Plot No. C/1 G Block, Bandra Kurla Complex Bandra (E), Mumbai-400 051

Symbol: EMAMILTD

Sub: Intimation for Schedule of Nuvama India Conference Call 2024 and Investor Presentation

Dear Sir/Madam,

Pursuant to Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find below the schedule of the Investor Conference to be attended by the Company's management along with the presentation on Company's Overview.

Nuvama India Conference 2024	Singapore – 12 th – 13 th August, 2024
	Hongkong – 14 th August, 2024

The aforesaid information is also disclosed on the website of the company under the following link: www.emamiltd.in

This is for your information and record

Thanking You,

Yours Sincerely,

For Emami Limited

Ashok Purohit

Dy. Company Secretary Membership No: F7490

Encl: a/a





Company Overview

August 2024

Disclaimer



Some of the statements made in this presentation may look forward looking information that involves number of risks and uncertainties. Such statements are based on certain assumptions, estimates, projections or plans that are inherently subject to significant risks, uncertainties and contingencies that are subject to change. Actual results can differ materially from those anticipated in the Company's forward-looking statements as a result of a variety of factors, including those set forth from time to time in the Company's press releases and reports and those set forth from time to time in the Company's analyst calls and discussions. We do not assume any obligation to update the forward-looking statements contained in this presentation.

No part of this presentation shall form the basis of or may be relied upon in connection with any contract or commitment. This presentation is being presented solely for your information and is subject to change without notice.



Background



Flagship company of the Emami Group One of the leading and fastest growing personal and healthcare businesses in India

Promoted and founded by RS Agarwal and RS Goenka

Commenced commercial operations in 1974

Lead by the founders and the 2nd generation promoters; supported by a team of professionals Experienced eminent Independent Directors on the Board with diverse background

Category creator with a differentiated niche positioning

Products based on Ayurvedic formulations

Key Numbers



₹3,578 cr.

Revenues generated in FY24

6

Power Brands enjoying market leadership

100+

Products generating revenues of > ₹1 crore

142

Products sold every second across the world

70

Countries where Emami Products are sold ~1 mn

Outlets under Emami's Direct Distribution

5.1 mn

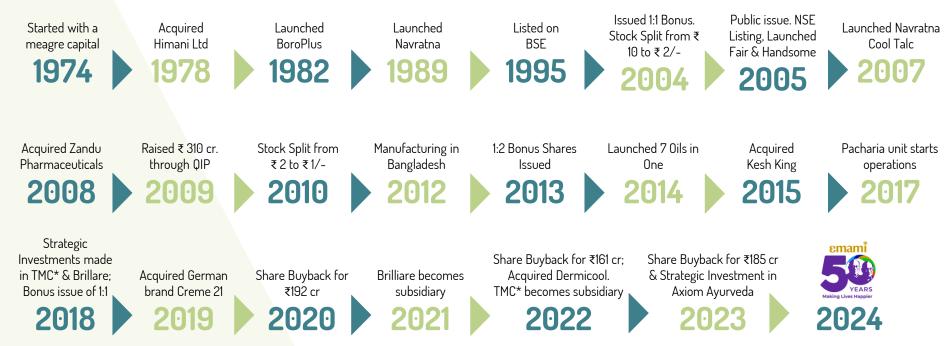
Outlets where Emami's products are available

7.4 cr.

Households where Emami brands are used

Milestones





Board of Directors





R.S. Agarwal
Chairman Emeritus &
Non Executive Director



R.S. Goenka Non Executive Chairman



H.V. AgarwalVice Chairman &
Managing Director



Mohan Goenka
Vice Chairman &
Executive Director



S.K Goenka Executive Director



A.V. AgarwalNon Executive Director



Priti A Sureka Executive Director



Prashant GoenkaExecutive Director



Anand N. Rathi Leading financial and investment expert



C.K. Dhanuka Industrialist



Debabrata Sarkar Ex-Banker



Anjani Kr. Agrawal Former senior partner, EY



Anjan ChatterjeeMarketing veteran and hotelier



Avani V Davda
Business Leader &
founding CEO, Tata
Starubucks



Rajiv Khaitan Advocate & Sr. Partner Khaitan & Co

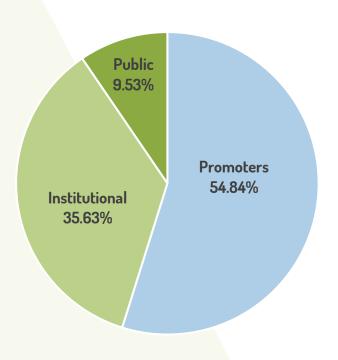


Mamta Binani Advocate & Insolvency Professional

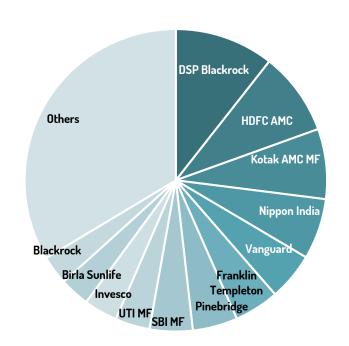
Shareholding Structure



Shareholding break-up



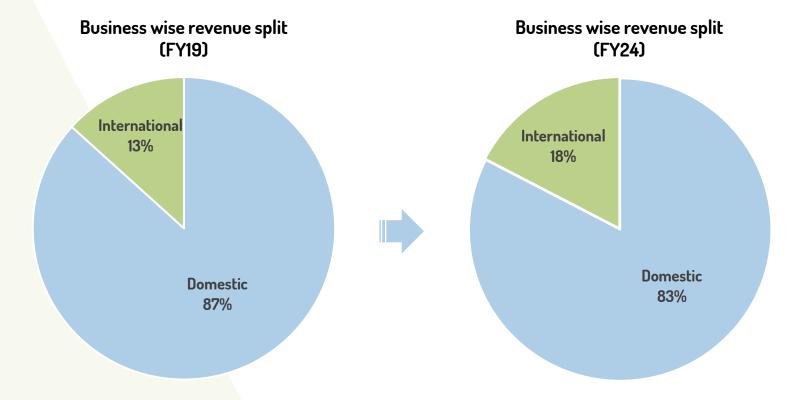
Major institutional investors



As on 30th June 2024

Revenue Split





Key Brands





Navratna







₹800 crore+

Pain Balms, Healthcare products in OTC. Generics & Ethicals

₹750 crore+

Cool Oils and Cool Talc

₹550 crore+

Antiseptic Creams, Body Lotions, Soaps, Aloe Vera gel, Petroleum Jelly & Prickly Heat Powder

₹300 crore+

Ayurvedic Medicinal Oils, Shampoos, Conditioner etc.

₹200 crore+

Radiance Creams and Face wash for men



₹200 crore+

Pain Balm



₹150 crore+

Light Hair Oil



₹150 crore+

Premium Male Grooming range



₹100 crore+

Prickly Heat and Cool Talc

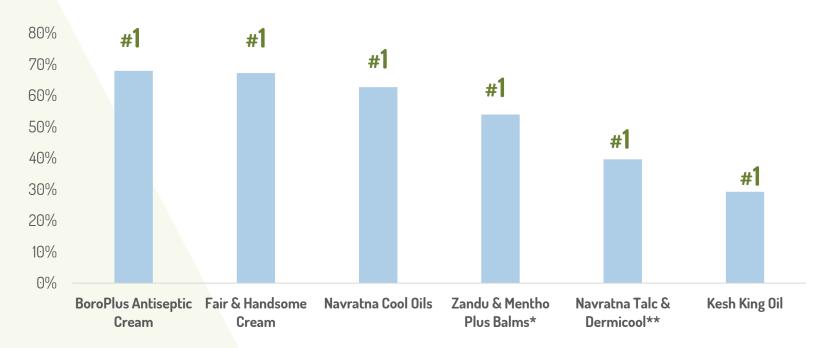


~₹100 crore

Personal Skincare range

Market Leadership across Power Brands





Source: AC Nielsen MAT March'24;

^{*}AC Nielsen MAT Jun'23

^{**}AC Nielsen MAT Jun'22

Navratna



- Market leader in a niche Cool oil and Cool Talc category with no significant competitors
- Extended to Extra Thanda oil, Cool talc, Gold oil and Therapy range
- Endorsed by Kapil Sharma & Varun Dhavan
- Navratna Cool Oil used by 3.2 cr households across India



Pain Management range



- Zandu largest pain balm brand in India
 - Extensions in Ultra power Balm, pain relief oil & roll on
- Mentho Plus positioned as headache specialist
- Zandu Fast Relief, India's only pain relief brand endorsed by The Indian Association of Physiotherapists
- Endorsed by Sonu Sood, Bobby Deol & Dr. Ali Irani
- Zandu Balm used by ~7.4cr and Mentho Plus Balm used by 3.5 cr households across India



BoroPlus



- India's trusted multipurpose No.1
 Antiseptic Cream
- Extensions in Soft Cream,
 Moisturizing Lotions, Prickly Heat
 Powder, Aloe Vera gel, Petroleum
 Jelly & Hygiene range
- Endorsed by Akshay Kumar
- BoroPlus Antiseptic Cream used by 6.6 cr households across India



Kesh King



- India's no. 1 Hairfall Expert
- Complete range of products from Ayurvedic medicinal oil, shampoo, conditioner, capsule and Onion Range
- Internationally Certified for superior product efficacy and comprises 21 rare ayurvedic herbs made by using Tel Pak Vidhi.
- Endorsed by Shilpa Shetty, Ali Fazal and Palak Tiwari
- Kesh King Ayurvedic Medicinal Oil used by 87 lac households across India



Male Grooming Range



- Fair and Handsome- first brand to revolutionize men's grooming segment in India
- Successfully extended into face wash
- Endorsed by Salman Khan
- Fair and Handsome Radiance cream used by 62 lac households across India
- ► HE Deodorants, launched in 2014, available in aerosol & active range



Zandu Healthcare Range



- Health expert offering ayurvedic solutions for lifestyle-related health problems
- OTC Range- Major products include Zandu Pancharishta, Zandu Nityam, Zandu Kesari Jivan, Zandu Chyawanprash etc
- Generics and Ethicals Range Wide range of ayurvedic generic and ethical products
- Endorsed by Ajay Devgn and Divyendu Sharma
- Created a Digital Healthcare ecosystem and launched D2C portal- Zanducare







Dermicool



- One of the leading brands in the Prickly Heat and Cool Talc Segment
- Unique Double Action formula that is highly effective in fighting bacteria, absorbing sweat, and providing relief from prickly heat
- Iconic brand with a strong brand equity- High consumer connect through its vastly popular jingle, 'Aaya Mausam Thande Thande Dermicool Ka'
- Launched Dermicool Her, India's first prickly heat powder for women and Dermicool Soap
- Used by 46 lac households across India



Domestic Presence

- Headquartered in Kolkata, West Bengal
- State-of-the-art R&D centre in Kolkata
- 4 Regional offices
- 26 depots across India

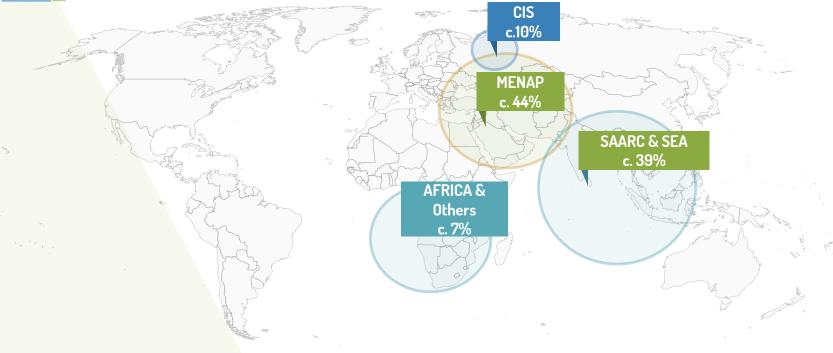


Emami's Corporate Office in Kolkata



Global Presence across 70+ countries





SAARC & SEA South Asian Association for Regional Cooperation (Major countries – Bangladesh, Nepal, Sri Lanka etc.) & South East Asia

MENA Middle East & North Africa (Major countries – KSA, UAE, Qatar, Oman, Kuwait, Bahrain etc.)

CIS Commonwealth of Independent States (Major Countries – Russia, Ukraine etc.)

Manufacturing Strengths



- 5 manufacturing units in India
 - 2 units in Guwahati enjoying fiscal benefits
 - WHO-GMP certified manufacturing units
 - State-of-the-art plants with high degree of automation
- International manufacturing unit in Bangladesh
- 35+ third party manufacturing tie-ups in India
- International third party manufacturing tie-ups in Sri Lanka, Germany, Thailand and UAE
- Units recognised for environment protection initiatives, best labor practices and employee health & safety



State-of-the-art manufacturing unit in Pacharia, Guwahati



WHO GMP quality certified manufacturing units in Vapi, Gujarat (left) and Masat, Dadra & Nagar Haveli (right)

Overseas manufacturing unit in Gazipur, Bangladesh

R&D Strengths



- > 30,000 sq. ft. state-of-the-art ultra-modern R&D centre in Kolkata
- Modern laboratory with cGMP practices
- Focus on product innovation, differentiation, cost control and superior quality
- Team comprises qualified ayurvedacharyas and specialized ayurveda scientists
- Advisory panel comprising top ayurvedic experts



R&D centre in Kolkata



Celebrity Endorsements



- Emami is a pioneer in engaging celebrities to endorse its brands.
- Emami brands have been associated with more than 60 celebrities over the years.
- Bollywood icons like Amitabh Bachchan, Shah Rukh Khan and Salman Khan have endorsed Emami brands

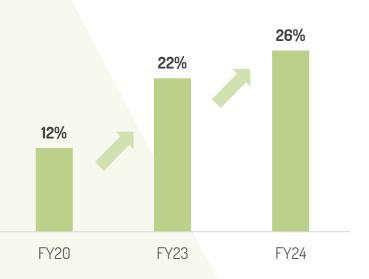


Growth Drivers

Evolving Business Landscape

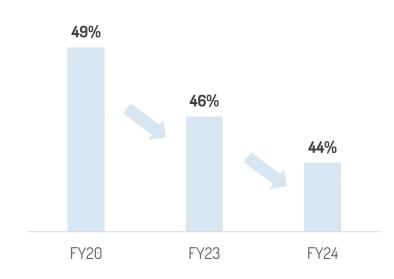


Contribution of Domestic Revenues from organized channels



Includes Modern Trade, eCommerce, eB2B, D2C and Institutional sales

Contribution of Domestic Revenues from seasonal products



Inorganic Growth Strategy



Key Attributes

- Market leadership/ high consumer connect
- Presence in Niche
 Category in the Personal
 & Healthcare space
- High Margins
- Low competitive intensity

Key acquisitions

2008

2015

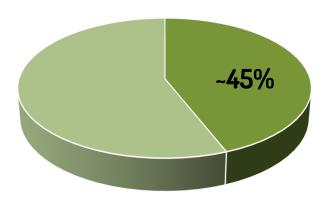








Share of sales of Acquired brands to overall Revenues



Includes sales of Zandu, Kesh King, Creme 21, Dermicool, The Man Company & Brillare Science

Strategic investments in startups









Fur Ball Story











50.40% Stake

100% Stake

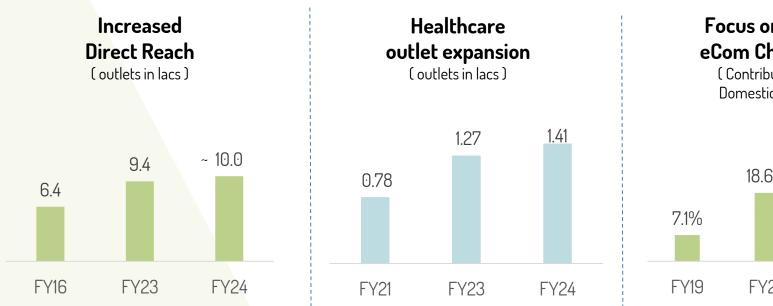
20.65% Stake

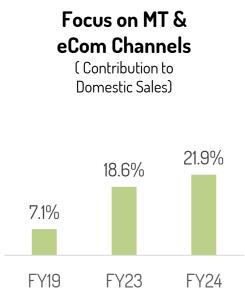
30.00% Stake

26.00% Stake

Strengthening Distribution







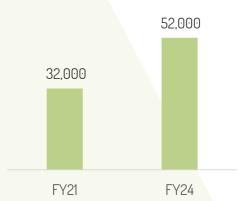
Result: Dependency on wholesale channel reduced to ~35% from ~50% earlier

Initiatives in Sales & Distribution



Strengthening rural coverage through Project KH0J -

Rural Coverage expanded by >20k towns - ~75k Rural outlets added



Rural expansion getting digitized and geocoded giving insights into rural retail level behaviour and buying patterns to ensure higher service levels

Beat Optimization & Geo Tagging

Beat Optimisation tool initiated to

- Minimise travel distance of the MRs within a beat
- Reduce over-lapping of Beats
- Optimise the Sales Beat area with proper outlet mapping & sequencing.

Non-Optimum Beats before Beat Optimisation



Optimum / Ideal Beats post Beat Optimisation



Upsell & Cross Sell Roll-out

← Cale	es Orde	REVIEW			
NEW RENEKU STORES UID: WB-0027569					
BMT: 0.00			TLSD:		
Must Sell ▼					
Search by CRS SKU GROUP					
CRS SKU GROUP		soq	QTY		
7 OILS IN 1 2.5ML	~	27 PC	Qty		
7 OILS IN 1 50ML	~	1 PC	Qty		
BOROPLUS ALOEVERA GEL 150	~	2 PC	Qty		
BP SOAP 50G-NTA	~	0 PC	Qty		
BPAC 5ML	~	8 PC	Qty		
BPAC 6ML - TUB	~	0 PC	Qty		
FAH 8GM	~	11 PC	Qty		
HAIR COLOUR DARK BROWN 20G	~	4 PC	Qty		
MFR 4ML	~	3 PC	Qty		
KESARI JIVAN 900GM	~	1 PC	Qty		

Tool generates customized assortment by a combination of individual store level purchase behavior as well as peer group clustering to arrive at the SKUs that have the highest probability of being bought by the store.

Driving Digitalization & Analytics



Integration of analytical tools with the hand held devices to capture accurate geographic location, store level information and intervene during the call at the point of purchase.

Analytical tools used to identify villages with right potential using external surrogate metrics like size, proximity to highways, number of *puccavs kutcha* houses, etc., and map them using their coordinates to increase the coverage

Analytics used to identify the right Modern Trade & Chemist stores. Analytical tools with image processing algorithms used to ensure better instore visibility



Rolled out app for Upsell & Cross Sell enabler for Frontline Sales force.

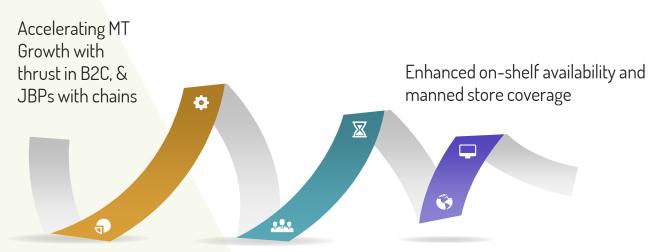
Strategic investments in start-ups to develop digital capabilities

> Engagement with gamification allowing field force to gauge their own performance vs their peers within and across geographies

Initiated Beat Optimization to improve Salesman efficiency by optimizing coverage and manpower by geotagging of outlets.

Focus on Modern Trade





Using latest tools to drive high fill rates within store on the store shelves by tracking instore visibility, on shelf inventory and store level line extensions across all Modern Trade Formats and outlets

RESULT



FY23

FY24

FY19

Riding e-Commerce



Products available at all major online marketplaces, Grocery, beauty & pharmaceutical platforms

Focus on D2C-Launched websites for Zandu, Kesh King & BoroPlus

> Products widely available on major eB2B platforms like Udaan & Jio Mart



Launched Digital first products under Zandu, Navratna & Kesh King brands

Addressing >17,000 pin codes (94% of the national universe).

Building advance analytics capabilities for understanding evolving consumer behaviors on realtime basis

RESULT

Increase in contribution from ecommerce (to Domestic Sales)



Zanducare



- Created a Digital Healthcare ecosystem and launched e-commerce portal for Zandu Healthcare products
- Catering existing products as well as newly launched e-commerce specific products.
- Contributing 10% to Healthcare range sales
- 11.5 mn unique visitors in FY24
- Average order value of Rs. 555/-
- 90 Digital first launches on D2C portal since launch
- Free Doctor consultation facility for consumers



Digital first launches



Navratna Gold



Navratna Therapy



Kesh King Organics Shampoo Range



Kesh King Organic Onion Hair Mask



Kesh King Organics Oil Shots



emamî

Kesh King Organic Rosemary Range



Zandu A2 Desi Cow Ghee



Zandu Lean & Slim, Pollution shield and Hair Growth Vitalizer Capsules



Zandu Ashwagandha Gold Plus Capsules



Zandu Neelibhringar Oil



7andu Kumkumadi Taila



Zandu Pain Relief Potli



Zandu Chandraprash



Zandu Shilajitprash



Zandu Ayurvedic Onion Oil



Zandu Mahabhringraj Oil



Zandu Dantveer Toothpaste



7andu Pancharishta **Good Gut Shots**



Zandu Vigorex for Her



Zandu Tamra (Copper) Range



Zandu Stevia

Digital first launches









Zandu Aroma Therapy Spray



Zandu Tulsi & Haldi Drops



Zandu Energizers



Zandu Livital



Zandu Pain Relief Patches



Zandu Value Added Honey

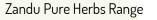


Zandu Herbal Infusions



Zandu Health Juices



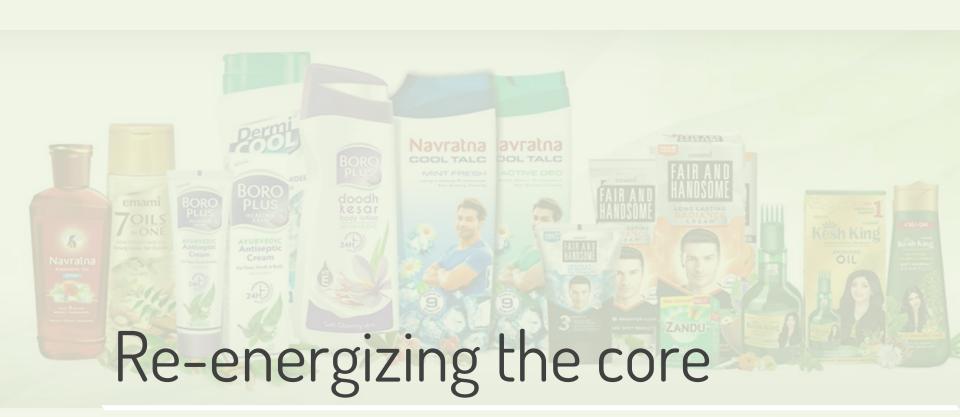




Zandu DiaBts Range



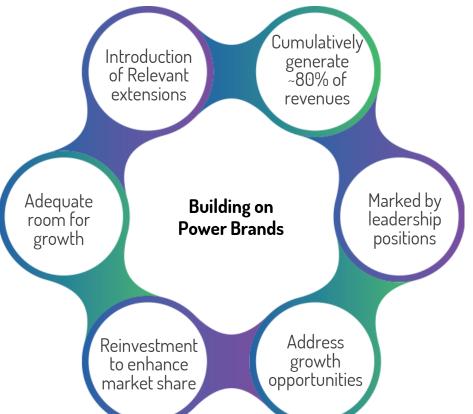
Zandu Seniroz Range



Re-energizing Power Brands

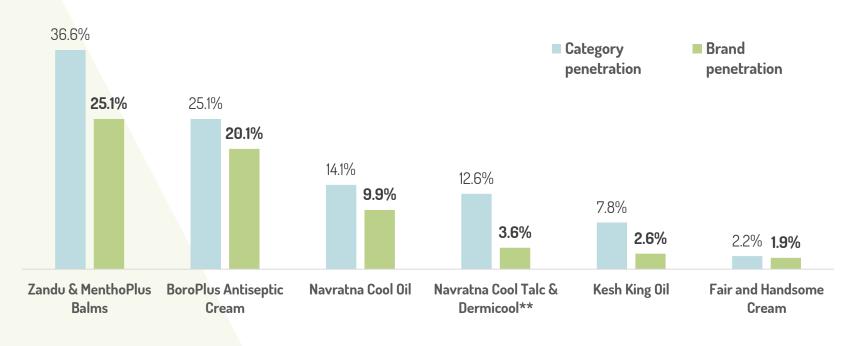


- Emami's brands are in niche categories for mass consumers, a rare interplay of volume and value
- Being niche, brands are relatively protected from competition
- Increased awareness about Ayurveda and Health and hygiene to fuel future growth



Low Penetration levels... Continuous Growth opportunity





Penetration data basis HHP, MAT March'2024 **HHP, MAT Dec'2023

Navratna



- Strengthened presence in core markets (UP, Bihar and Jharkhand)- To drive brand recall through integrated 360° campaigns
- Developed new markets (Gujarat, Maharashtra, AP, Telangana and Bengal)
- Roped in Kapil Sharma and his team to endorse the brand
- To drive trials by undertaking large scale activities like salon development program, participation in fairs & festivals along with higher investment in media
- Widened exposure on digital platforms
- Engaged new users (students, housewives and farmers)



Pain Management Range



- Core markets: Deepen presence in Maharashtra & Andhra Pradesh Telangana, and Karnataka;
- Developing markets: Deepen Zandu relevance via regional media and increase purchase intention with multiple pain indications
- Key focus on Chemist channel and Consumer touchpoints at point of sales and at religious yatras, melas and gatherings.
- Strengthen Zandu Ortho Vedic Oil as a key player in joint-pain oil category by harnessing the "7 Days Visible Improvement" USP
- Established Zandu Roll-On Flow wrap pack in GT Chemist channel as a convenient and modern remedy for headaches.
- Launched Zandu Fast Relief Gel & Spray

BoroPlus



- Prive multi-purpose usage specially promoting the moisturising benefit
- Launched communication with Akshay Kumar showcasing multipurpose usage by the all the members of the family
- Leveraging the digital platform
- Extension of the brand to youth through Soft Antiseptic Cream and Aloe
 Vera Gel making portfolio less dependent on seasonal vagaries.
- Extended to Soaps- introduced new variants
- Added 24-hour moisturisation positioning to Body Lotions portfolio
- Environment friendly with no sulphates/paraben
- To drive accessible price point SKUs like Rs. 5 and 10 and bridge pack



Kesh King



- Strengthened Kesh King as a complete Ayurvedic solution for hair fall and allied problems
- Deepening focus across target audience (25-45)
- Effectively communicating the provenness by International and medical/doctor certificates
- Expanded portfolio to Onion Range and Organic Shampoo range
- Kesh King shampoo sachet driven with focused distribution drives
- Overall enhance digital capability & build relevance with new consumer set with new product launches



Fair and Handsome



- Refreshed packaging with high efficacy claims across cream and face washes
- Introduced new packaging design in line with Men's Face Wash category
- Strengthening brand positioning and provide tangible competitive benefit superiority
- Launched Fair and Handsome Nature F1rst range with green tea and olives
- NPDs planned to recruit new consumer segments with new age benefits



Healthcare range



- Focus on Pain, Digestion, Geriatrics and Feminine care etc.
- Relaunched Pancharishta in PET bottles to prevent breakage
- Extend penetration among a wider consumer base for laxatives
- Focus on sustained product launches and new category creation— Introducing a series of products focused on immunity building, a target opportunity in the post-COVID world
- Created a Digital Healthcare ecosystem Zanducare with free doctor consultation
- Increased coverage of Doctors, Retailers and Ayurvedic bhandars
- Sustained awareness building programmes for the medical fraternity



Dermicool



- Imagery revamp with Superior Brand repositioning
- Industry benchmark claims in communication
- Launched LUP to drive trials & increase penetration
- Launched 'Dermicool Her' variant with silky smooth feel for women consumers
- Deployment of compelling consumer promos and engagement programs
- Geography & Footprint expansion drive
- Launch of 400g upsize SKU to fuel growth in MT & Ecommerce



International Business



- Working on globalizing Indian Herbal & Natural products
- Focus top 15 countries (~ 85% of global revenues) where key brands. are achieving leadership position
- Innovating portfolio to offer wider range to discerning customers in different cultures
- Tapping available potentials in emerging markets as well those markets where in the business has resurrected after Covid-19 impact.
- Gradually scaling up the local manufacturing (65% currently) to respond to local demand quickly
- Federal structure; empower management teams in specific geographies for fast decision making





FY24 Performance



FY24
Revenues
₹3,578 cr

FY24
Gross Profit
₹ 2,418 cr

FY24 A&P Spends ₹ **652** cr FY24 EBIDTA ₹950 cr FY24 PAT ₹**724** cr

Revenue Growth +5%

Gross Profit
Growth
+10%

A&P Spends Growth +16% EBIDTA
Growth
+10%

PAT Growth +13%

Margins

Gross Margins +290 bps

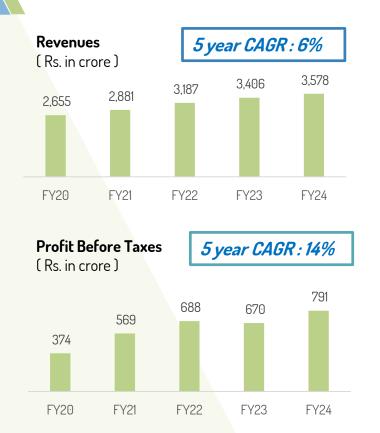
A&P Spends +170 bps

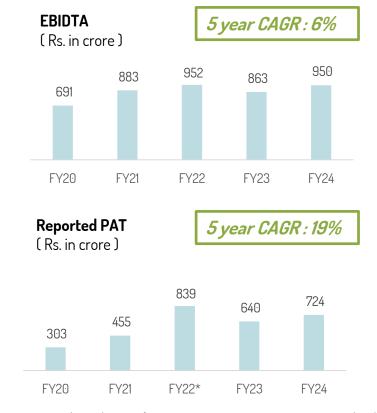
EBIDTA Margins +120 bps

PAT Margins +140 bps

5 year performance







^MAT Credit entitlement of previous years amounting to Rs. 230 cr considered in FY22

Margin Profile







EBIDTA Margins (%)

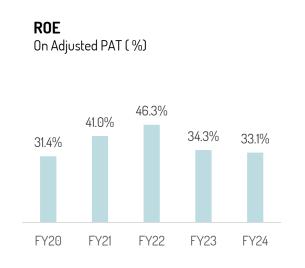


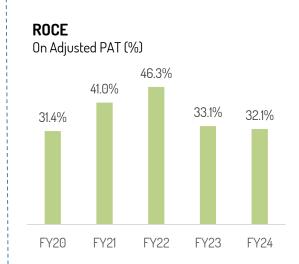
*Higher margins on account of higher salience of COVID contextual products, lower A&P and admin costs

Key Ratios







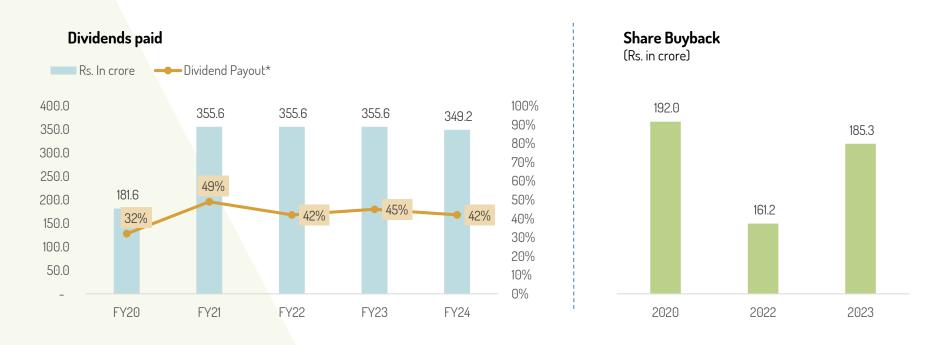


Notes:

Adjusted PAT = Reported PAT + Amortisation of all Intangible Assets + Exceptional items - MAT credit entitlement of the earlier years MAT credit of the earlier years amounting to Rs. 230.33 cr was not considered in FY2021-22 in computation of the Net Worth/ Capital Employed

Rewarding Shareholders





Q1FY25 Performance



Revenues ₹906 cr

Gross Profit

₹613 cr

A&P Spends ₹184 cr

EBIDTA ₹216 cr PAT **153** cr

Revenue Growth +10%

Gross Profit
Growth
+14%

A&P Spends
Growth
+21%

EBIDTA
Growth
+14%

PAT Growth +11%

Margins

Gross Margins +230 bps

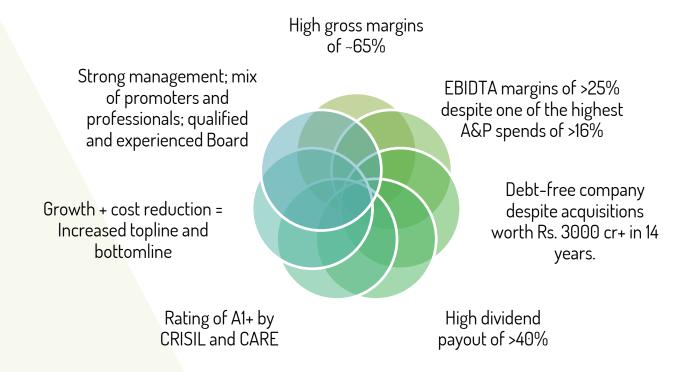
A&P Spends +190 bps

EBIDTA Margins +90 bps

PAT Margins +10 bps

Key Investment Rationale

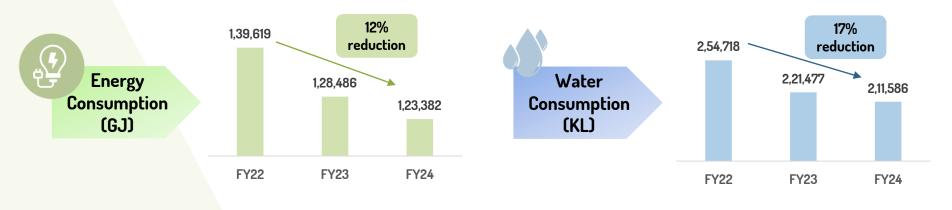






Key Sustainability Initiatives





Renewable Energy (FY24)



Plastic Recycled (FY24)



Inputs directly sourced from MSME/ small producers (FY24)



34%



Social Initiatives: Farmer engagement, training & Rare Herb Cultivation programs





19
Rare herbs cultivated



1,200+



300+
Acre cultivation area









CSR Initiatives



Key Focus areas

Enhancing vocational skills

Promoting healthcare

Providing clean water

Promoting education

Social upliftment programs

Sanitation facilities in rural areas

₹46 cr

CSR spends in last 5 years

5.7 lac

Community lives touched in FY24



Strengthening our Governance



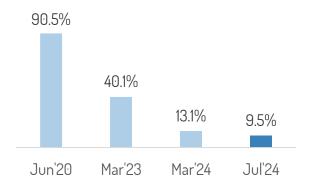
Experienced eminent Independent Directors with diverse backgrounds

Non Executive Chairman 3 women Directors -Among the highest in industry.

96% attendance in Board Meetings A defined compliance matrix for each business location

Digitalization of controls & enhanced automation

Reduction of Promoter pledge



Promoter debt and pledge reduced substantially upon repayments done from the proceeds of the sale of cement & hospital business

Committed to pare promoter debt by sale of other non-core assets

Major Awards & Accolades





Featured in Forbes India's Super 50 List (2017)



Featured in

Fortune Next 500 ranking
securing 1st position for FMCG
sectoral leadership (2024)



Featured in Limca Book of Records, for Navratna's "Saarthi 2.0" campaign (2019)



Company of the year- FMCG by CNBC-Awaaz (2020)



Iconic Brands of India
- BoroPlus by
Economic Times
(2022 & 2023)



ET Bengal Corporate Awards by Economic Times (2022 & 2018)



Golden Peacock Innovation Management Award (2016), Golden Peacock Innovative Product/Service Award (2019) & Golden Peacock Business Excellence Award (2022)



Zandu Balm (35th), BoroPlus (75th) & Navratna (96th) ranked among the "Top 100 Most Trusted Brands" by ET Brand Equity, (2020)



Greentech Environment Award for Environment protection (2023, 2022 & 2021)



"Star of the year" (2020 & 2019) by Think CSR by Tefla's



Thank you

Contact Us

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Contact: +91-33-66136264

Email: investors@emamigroup.com

Website: www.emamiltd.in

